

# Financial Statements

## Rebuilding Together – Twin Cities Minneapolis, Minnesota

For the Year Ended  
December 31, 2016

REBUILDING TOGETHER – TWIN CITIES  
TABLE OF CONTENTS  
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Page No.</u>
INDEPENDENT AUDITOR'S REPORT	3
FINANCIAL STATEMENTS	
Statement of Financial Position	5
Statement of Activities	6
Statement of Functional Expenses	7
Statement of Cash Flows	8
Notes to Financial Statements	9



## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Rebuilding Together Twin Cities  
Minneapolis, Minnesota

We have audited the accompanying financial statements of Rebuilding Together Twin Cities (a nonprofit organization), which comprise the statement of financial position as of December 31, 2016, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Rebuilding Together Twin Cities as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

ABDO, EICK & MEYERS, LLP  
Minneapolis, Minnesota  
May 22, 2017

## FINANCIAL STATEMENTS

REBUILDING TOGETHER TWIN CITIES  
STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2016

ASSETS

CURRENT ASSETS

Cash and cash equivalents	\$	82,467
Contributions and grants receivable		20,463
Pledges receivable		10,970
Prepaid expenses		21,224
Inventory		2,044
Investments		18,000
Properties held for sale		<u>44,587</u>

TOTAL CURRENT ASSETS 199,755

PROPERTY AND EQUIPMENT

Furniture and equipment		81,711
Computer equipment		<u>3,499</u>

TOTAL PROPERTY AND EQUIPMENT, COST 85,210  
ACCUMULATED DEPRECIATION (17,991)

TOTAL PROPERTY AND EQUIPMENT, NET 67,219

NONCURRENT ASSETS

Security deposit		<u>3,400</u>
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TOTAL ASSETS \$ 270,374

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES

Accounts payable	\$	12,649
Accrued expense		21,536
Deferred revenue		10,486
Line of credit		11,000
Note payable		<u>80,000</u>

TOTAL LIABILITIES 135,671

NET ASSETS

Unrestricted		53,747
Temporarily restricted		<u>80,956</u>

TOTAL NET ASSETS 134,703

TOTAL LIABILITIES AND NET ASSETS \$ 270,374

See Independent Auditor's Report and Notes to Financial Statements.

REBUILDING TOGETHER TWIN CITIES  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
<b>SUPPORT AND REVENUE</b>			
<b>SUPPORT</b>			
Pledges and contributions	\$ 495	\$ 349,271	\$ 349,766
Donated services and materials	55,572	-	55,572
<b>TOTAL SUPPORT</b>	<u>56,067</u>	<u>349,271</u>	<u>405,338</u>
<b>REVENUE</b>			
Program services	116,579	-	116,579
Special events, net of expenses of \$32,015	108,393	-	108,393
Interest income	1,365	-	1,365
Other revenue	345	-	345
<b>TOTAL REVENUE</b>	<u>226,682</u>	<u>-</u>	<u>226,682</u>
<b>NET ASSETS RELEASED FROM RESTRICTION</b>			
Satisfaction of program restrictions	357,988	(357,988)	-
<b>TOTAL SUPPORT AND REVENUE</b>	<u>640,737</u>	<u>(8,717)</u>	<u>632,020</u>
<b>EXPENSES</b>			
Program services	552,740	-	552,740
Support services			
Management and general	96,401	-	96,401
Fundraising	105,662	-	105,662
<b>TOTAL SUPPORT SERVICES</b>	<u>202,063</u>	<u>-</u>	<u>202,063</u>
<b>TOTAL EXPENSES</b>	<u>754,803</u>	<u>-</u>	<u>754,803</u>
<b>CHANGE IN NET ASSETS</b>	(114,066)	(8,717)	(122,783)
<b>NET ASSETS, BEGINNING OF YEAR</b>	<u>167,813</u>	<u>89,673</u>	<u>257,486</u>
<b>NET ASSETS, END OF YEAR</b>	<u>\$ 53,747</u>	<u>\$ 80,956</u>	<u>\$ 134,703</u>

See Independent Auditor's Report and Notes to Financial Statements.

REBUILDING TOGETHER TWIN CITIES  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2016

	Support Services				Total
	Program Services	Management and General	Fundraising	Total Support Services	
<b>PERSONNEL COSTS</b>					
Salaries and wages	\$ 180,014	\$ 35,860	\$ 38,308	\$ 74,168	\$ 254,182
Employee benefits	13,813	2,987	1,866	4,853	18,666
Payroll taxes	15,390	3,328	2,080	5,408	20,798
<b>TOTAL PERSONNEL COSTS</b>	<b>209,217</b>	<b>42,175</b>	<b>42,254</b>	<b>84,429</b>	<b>293,646</b>
<b>PROJECT EXPENSES</b>					
Donated services and materials	11,678	-	-	-	11,678
Contractors	60,580	-	-	-	60,580
Construction materials and supplies	79,690	-	-	-	79,690
Volunteer support	10,456	480	300	780	11,236
<b>TOTAL PROJECT COSTS</b>	<b>162,404</b>	<b>480</b>	<b>300</b>	<b>780</b>	<b>163,184</b>
<b>EXPENSES</b>					
Bad debt	250	1,000	575	1,575	1,825
Conferences	156	51	32	83	239
Dues and subscriptions	9,960	2,367	1,464	3,831	13,791
Equipment and software	7,397	1,673	1,002	2,675	10,072
Insurance	11,132	2,638	1,177	3,815	14,947
Interest	-	3,352	-	3,352	3,352
Marketing	19,463	3,714	2,322	6,036	25,499
Training	1,004	187	-	187	1,191
Travel	7,384	1,007	899	1,906	9,290
Office	3,313	573	4,462	5,035	8,348
Occupancy	32,856	7,104	4,440	11,544	44,400
Americorps members	26,286	-	-	-	26,286
Professional fees	37,480	24,961	22,958	47,919	85,399
REO costs	1,066	-	-	-	1,066
Indirect event expenses	-	-	22,907	22,907	22,907
Miscellaneous	11,869	3,963	-	3,963	15,832
Telephone and internet	3,997	864	687	1,551	5,548
<b>EXPENSES BEFORE DEPRECIATION</b>	<b>545,234</b>	<b>96,109</b>	<b>105,479</b>	<b>201,588</b>	<b>746,822</b>
Depreciation	7,506	292	183	475	7,981
<b>TOTAL EXPENSES</b>	<b>\$ 552,740</b>	<b>\$ 96,401</b>	<b>\$ 105,662</b>	<b>\$ 202,063</b>	<b>\$ 754,803</b>

See Independent Auditor's Report and Notes to Financial Statements.

REBUILDING TOGETHER TWIN CITIES  
STATEMENT OF CASH FLOW  
FOR THE YEAR ENDED DECEMBER 31, 2016

<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Change in net assets	\$ (122,783)
Adjustment to reconcile change in net assets to net cash provided by operating activities:	
Depreciation expense	7,981
Repurposed property and equipment	2,146
Change in operating assets	
Contributions and grants receivable	(9,958)
Contracts receivable	38,946
Pledges receivable	(4,987)
Prepaid expenses	5,684
Inventory	8,177
Expenditures capitalized on property held for sale	(10)
Change in operating liabilities	
Accounts payable	(37,700)
Accrued payroll	(766)
Deferred revenue	(12,775)
	<u>(126,045)</u>
<b>NET CASH USED BY OPERATING ACTIVITIES</b>	<u>(126,045)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Maturities of investments	10,000
Purchases of property and equipment	(44,264)
	<u>(34,264)</u>
<b>NET CASH USED BY INVESTING ACTIVITIES</b>	<u>(34,264)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	
Proceeds from note payable	80,000
Payments on line of credit	(8,347)
Proceeds from line of credit	11,000
	<u>82,653</u>
<b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>	<u>82,653</u>
<b>CHANGE IN CASH AND CASH EQUIVALENTS</b>	(77,656)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>	<u>160,123</u>
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<u><u>\$ 82,467</u></u>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</b>	
Interest paid	<u><u>\$ 3,352</u></u>
<b>SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES:</b>	
Disposal of property and equipment	<u><u>\$ 5,075</u></u>
<b>SUPPLEMENTAL DISCLOSURE OF NON-CASH TRANSACTIONS</b>	
Receipt of donated facilities and services through in-kind contributions	<u><u>\$ 55,572</u></u>

See Independent Auditor's Report and Notes to Financial Statements.



REBUILDING TOGETHER – TWIN CITIES  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2016

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. Nature of Activities**

Rebuilding Together Twin Cities, a Minnesota nonprofit organization (hereinafter referred to as RTTC) was incorporated in 1997. Together, RTTC transforms the lives of low-income homeowners by improving the safety and health of their homes and revitalizing our communities. When qualified homeowners are not capable of making needed repairs, RTTC will coordinate the volunteers, skilled labor, tools and supplies necessary to repair the homes. RTTC also works to rehabilitate properties that house qualifying nonprofit organizations serving our community. They focus their efforts on older adults, individuals living with disabilities, active and retired members of the armed services, and families with children, tailoring services to meet the needs of each individual homeowner.

RTTC works year round to preserve affordable homeownership, build healthy neighborhoods and ensure that homeowners in need can live independently in safe and healthy homes. Its programs are organized around three primary focus areas – Accessibility, Repair and Community.

**Accessibility Services:**

- Safe at Home Program provides volunteer-delivered safety, fall prevention and entrance access modifications for older adults or those living with a disability so that they can continue to live in safety and independence in their own homes.
- Access for Always Program provides larger, contractor-delivered environmental home modifications such as doorway widening and kitchen or bathroom renovations to enable aging-in-place and single-level living.

**Livability Services:**

- Home Repair Program creates healthier, more livable homes by providing volunteer-delivered repairs including weatherizing, cleaning, installing flooring, patching and painting, landscaping, and almost anything that restores the homeowners' independence, safety and security.
- Critical Repair Program provides timely contractor-delivered repair or replacement of essential systems such as HVAC, electrical, plumbing, outer envelope and roofs that are critical to healthy, livable homes.

**Community Services:**

- Community Strong fosters vibrant communities by providing safe and welcoming spaces for communities to gather. Projects include renovation and beautification work for community centers, schools, supportive housing facilities and outdoor community spaces.
- ReNeighboring Program transforms donated vacant homes into safe, healthy and affordable housing for qualified homeowners who earn less than 120% of the Area Median Income. Proceeds from the sale of these professionally-rehabilitated homes are invested back into Rebuilding Together programs.

Rebuilding Together Twin Cities rehabilitated 93 homes in Minneapolis, Saint Paul, Brooklyn Center, Brooklyn Park, Burnsville, Columbia Heights, Coon Rapids, Crystal, Fridley, Lino Lakes, Maplewood, New Brighton, North Saint Paul, Oak Park Heights, Plymouth, Rochester, Roseville, Saint Cloud, Saint Louis Park, Saint Mary's Point, Waite Park, and Wayzata. We completed 33 Livability Projects and 60 Accessibility Projects. We also completed 11 Community Services projects, providing repairs and improvements to nonprofit facilities located in Brooklyn Park, Minneapolis, and Saint Paul.

The 93 homes housed a total of 192 residents. The rehab services to the nonprofit facilities and community spaces directly impacted the lives of 895 area residents. Projects utilized 829 volunteers contributing 5,637 hours of service to the community.

REBUILDING TOGETHER – TWIN CITIES  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2016

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**B. Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles in the United States of America. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor imposed restrictions. Accordingly, net assets of RTTC and related changes are classified and reported as follows:

Unrestricted net assets - Those resources over which the Board of Directors has discretionary control.

Temporarily restricted net assets - Those resources subject to donor imposed restrictions which will be satisfied by actions of RTTC or passage of time.

Permanently restricted net assets - Those resources subject to a donor-imposed restriction that they be maintained permanently by RTTC.

RTTC had no permanently restricted net assets as of December 31, 2016.

**C. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that may affect certain reported amounts and disclosures in the financial statements and accompanying notes. Actual results could differ from these estimates.

**D. Cash Equivalents**

All highly liquid investments with a maturity of three months or less are considered to be cash equivalents.

**E. Accounts Receivables**

Accounts receivables are uncollateralized third-party payer obligations. Payments of program receivables are allocated to the specific claims identified on the remittance advice or, if unspecified, are applied to the earliest unpaid claim. RTTC does not charge interest on its program receivables. Management reviews accounts receivables to determine estimated amounts that will not be collected. There was no allowance for accounts receivable

**F. Investments and Investment Income**

Investments are comprised of an economic development revenue bond issued by the city of Minneapolis. These investments are recorded in the financial statements at fair value.

**G. Property and Equipment**

Property and equipment acquisitions are recorded at cost. RTTC's policy is to capitalize items with an estimated useful life in excess of one year and exceeding \$1,000. Depreciation is provided over the estimated useful life of each depreciable asset, and is computed on the straight-line method. The estimated useful life of furniture and equipment is 3 to 15 years and computer equipment is 3 years.

**H. Inventory**

RTTC's inventory consists of lawn mowers and snow blowers that will be donated to homeowners.

REBUILDING TOGETHER – TWIN CITIES  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2016

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED**

**I. Revenue Recognition**

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and nature of any restrictions. Contributions, including unconditional promises to give, are recorded as made. Unconditional promises to give due in subsequent years are recorded at their net realizable value.

RTTC has cost-reimbursable contracts with government agencies. Revenue from these contracts is recognized as costs are incurred. Payments received, but not yet expended, for the purpose of the contract, are reflected as deferred revenue in the accompanying statement of financial position.

In addition, the organization receives government contract commitments which typically mature into cost-reimbursable contracts. These commitments require RTTC to secure homeowner loan mortgages before program work and reimbursements can begin. Because of their contingent nature, contract commitments are not recognized in the financial statements. As of December 31, 2016, RTTC had two commitments from the Minnesota Housing Finance Agency for \$80,000, which expires July 2017, and for \$160,000, which expires August 2018. RTTC expects these commitments to convert to cost reimbursable contracts in future years at which time they would be recognized in the financial statements.

**J. Functional Expenses**

Salaries and related expenses are allocated based on job descriptions and management estimates. Expenses, other than salaries and related expenses that are not directly identifiable by program or support service are allocated based on management estimates.

**K. Income Taxes**

RTTC is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Minnesota Statute 290.05. Accordingly, no provision for income taxes is included in these financial statements. Because RTTC is a public charity, contributions may qualify for tax deductions by the contributors.

Management believes that it is not reasonably possible for any tax position benefits to increase or decrease significantly over the next 12 months. As of December 31, 2016, there were no income tax related accrued interest or penalties recognized in either the statement of financial position or the statement of activities.

RTTC files informational returns in the U.S. federal and in the Minnesota state jurisdictions. U.S. federal returns and Minnesota returns prior to fiscal year 2014 are closed. No returns are currently under examination in any tax jurisdiction.

**L. Subsequent Events**

Management has evaluated subsequent events May 22, 2017, which is the date the financial statements were available to be issued.

REBUILDING TOGETHER – TWIN CITIES  
 NOTES TO FINANCIAL STATEMENTS  
 DECEMBER 31, 2016

**Note 2: FAIR VALUE MEASUREMENTS**

Fair value measurement accounting literature establishes a fair value hierarchy based on the priority of the inputs to the valuation methodologies used to measure fair value. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the Statements of Financial Position are categorized based on the inputs to valuation techniques as follows:

**Level 1** – Inputs to the valuation methodology are unadjusted quoted prices for identical assets in an active market that RTTC has the ability to access.

**Level 2** – Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets
- Quoted prices for identical or similar assets or liabilities in inactive markets
- Inputs other than quoted prices that are observable for the asset or liability
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

**Level 3** – Inputs to the valuation methodology that are unobservable and significant to the fair value measurement.

The following is a description of the valuation methodology used for assets measured at fair value. There have been no changes in the methodology used at December 31, 2016.

*Money Market Funds* – Valued at \$1 per share.

Financial assets recorded in the Statements of financial position are categorized based on the inputs to the valuation technique as follows:

The composition of investments at December 31, 2016 is set forth in the following table. Money market investments are stated at fair value.

	Level 1	Total
December 31, 2016:		
Economic development revenue bond	\$ 18,000	\$ 18,000

The economic development revenue bond was issued by the City of Minneapolis on December 4, 1997, and donated to RTTC in 2004. Interest income is received from the bond on the first of June and December of each year at an interest rate of 6.5%. The bond matures December 1, 2017.

Interest income on the bond and money market accounts was \$1,333 for the year ended December 31, 2016.

**Note 3: PROPERTIES HELD FOR SALE**

RTTC periodically receives donations of single-family homes from local banks with the stipulation that the properties be repaired and sold specifically to low-to-moderate income families for owner-occupancy. RTTC capitalizes costs incurred to bring the property to a selling point. These properties have been recorded at their estimated net realizable value. During the year ended December 31, 2016, RTTC did not receive any donated property held for sale, and there were no gains or losses for the year. A property donated during a prior year and valued at \$44,587 remained in inventory as of December 31, 2016.

RTTC's policy is to sell the properties as promptly as possible, however, it may hold some properties at year-end and these properties are reported as inventory. Inventory is valued at the lower of cost or market (cost is determined as fair value at the date of gift plus any costs incurred).

REBUILDING TOGETHER – TWIN CITIES  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2016

**Note 3: PROPERTIES HELD FOR SALE - CONTINUED**

As of December 31, 2016, the one REO property still on hand is being held as collateral, and there are no current plans to repair and prepare for sale.

**Note 4: LINE OF CREDIT**

RTTC has a revolving line of credit with Western Bank. Bank advances on the credit line are payable on demand, and the interest rate at December 31, 2016 was 3.5%. The credit line is secured by the economic development revenue bond (Note 2), and the authorized line decreases as payments are received on the bond. The line of credit was renewed on February 19, 2016 effective through March 31, 2017 and reduced the credit limit to \$23,000. As of July 18, 2016, new terms on the line of credit reduced the credit limit to \$18,000. The current principal balance outstanding was \$11,000 as of December 31, 2016.

**Note 5: NOTE PAYABLE**

On September 30, 2016, RTTC secured a promissory note with Nonprofits Assistance Fund of \$80,000, due in monthly payments of interest only at a rate of 6.5% per annum. The full balance of principal and accrued interest is due on September 30, 2017, and is secured by the property of RTTC. The current principal balance outstanding was \$80,000 as of December 31, 2016.

**Note 6: LEASES**

RTTC currently leases its office and warehouse space under a noncancelable operating lease which expires November 30, 2021. Under the terms of this lease, RTTC is responsible for the maintenance, repair, and replacement of heating fixtures, air conditioning fixtures, and other fixtures and leasehold improvements. Monthly rent expense was \$3,700 for 2016, and will be the same through November 2017, then increased \$100 per month every twelve months thereafter through November 2021. Total rent expense was \$44,400 for the year ending December 31, 2016.

Future minimum lease payments under this lease are as follows:

For the Year Ended December 31,	Amount
2017	\$ 44,500
2018	45,700
2019	46,900
2020	48,100
2021	45,100
Total	\$ 230,300

**Note 7: TEMPORARILY RESTRICTED NET ASSETS**

Temporarily restricted net assets at December 31, 2016 are as follows:

Economic development bond	\$ 18,000
Real estate owned projects	41,800
Miscellaneous projects	21,156
Total	\$ 80,956

REBUILDING TOGETHER – TWIN CITIES  
 NOTES TO FINANCIAL STATEMENTS  
 DECEMBER 31, 2016

**Note 8: CONTRIBUTED SERVICES AND MATERIALS**

The value of contributed services and materials included as contributions in the financial statements and the corresponding expenses for the year ended December 31, 2016 are as follows:

Legal and other professional services	\$ 11,122
Contractor services	5,175
Materials	<u>39,275</u>
 Total	 <u><u>\$ 55,572</u></u>

The value of contributed goods included as special event revenue in the financial statements and the corresponding expenses for the year ended December 31, 2016 are as follows:

Contributed goods	<u><u>\$ 14,508</u></u>
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In addition, numerous individuals volunteer their time and perform a variety of program and fundraising services. Although no amounts have been reflected in the financial statements, management estimates the number of hours and the fair value of those services to be approximately as follows:

	<u>Hours</u>	<u>Value</u>
Skilled volunteers	272	\$ 16,320
Unskilled volunteers	<u>5,637</u>	<u>142,052</u>
 Total	 <u><u>5,909</u></u>	 <u><u>\$ 158,372</u></u>

The value of labor per hour is based on research provided by the Independent Sector, [www.independentsector.org](http://www.independentsector.org).